



MEMORANDUM:

Thursday September 01, 2016

TO: Harry Black, City Manager
John Juech, Assistant City Manager
Sheila Hill-Christian, Assistant City Manager
Leigh Tami, Chief Performance Officer



FROM: Office of Performance & Data Analytics

SUBJECT: PoliceStat

This memo will address the following subjects in further detail:

1. Heroin overdose incidence spike
 - a. Trends
2. Citywide Crime Update
 - a. Shootings and homicides
 - b. Calls for service
 - c. Assigned personnel and overtime
 - d. Discretionary OT used
3. District crime analysis
 - a. Shootings and homicides
 - b. Calls for service
 - c. Assigned personnel and overtime
 - d. Discretionary OT used
 - e. CFS Outliers

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FOLLOW-UP REQUESTS FROM PREVIOUS MEETING

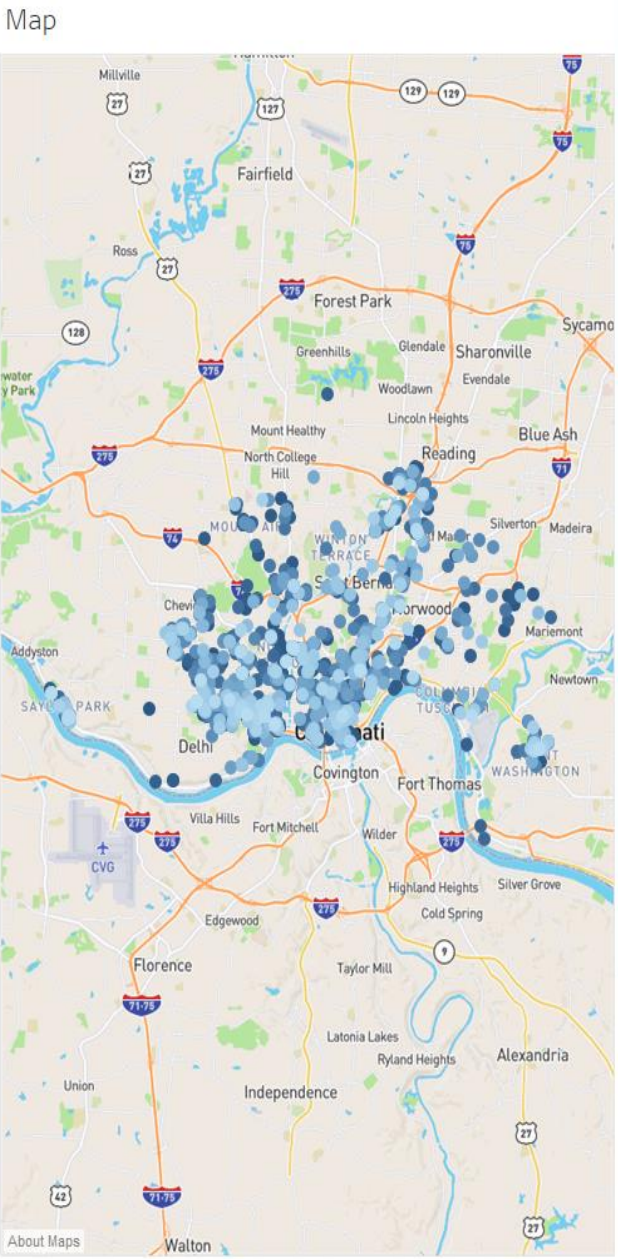
- **Crime Update.** Please come prepared to discuss crime activity and CPD resource deployment in each of the districts.
 - OPDA will submit to CPD the top outliers for the prior week per district. Prior to our next meeting, please review and be prepared to discuss.
- **PIVOT Strategy Implementation.** During the previous PoliceStat meeting CPD noted the resources required from CPD and other departments. The Department also noted the usefulness of the bi-weekly meetings with the departments in moving the PIVOT strategy forward.
 - Please submit a summary of the resources currently devoted to PIVOT; and
 - Please provide an update on the action items resulting from the latest bi-weekly meeting with the city departments
- **OT report.** Please submit the latest discretionary overtime data report.
- **Performance template.** In preparation for the next meeting please continue to submit an updated version of the attached template.

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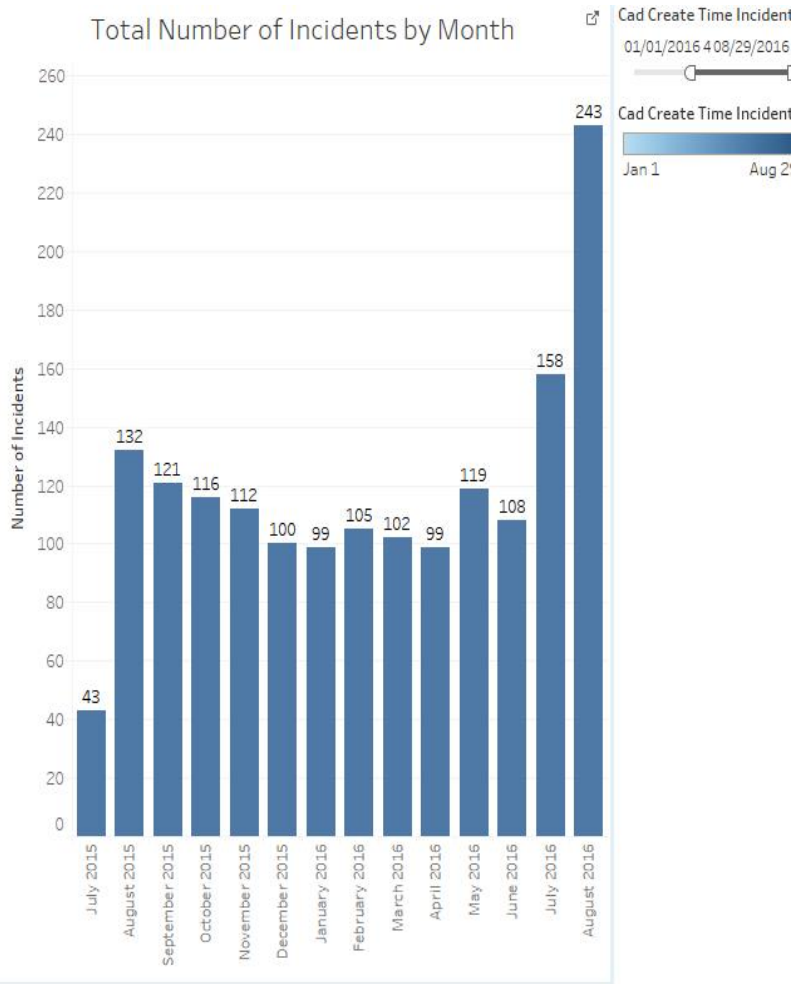
HEROIN OVERDOSE INCIDENCE SPIKE

Number of Incidents by Neighborhood and Month Map

	Jul 15	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul 16	Aug	Gra.
AVONDALE	2	2	1	6	4	2	1	7	4	6	6	4	8	6	59
BONDHILL	2	2	4	2		1		4	2	1	1			1	20
C. B. D. / RI...	1	6	5	8	7	7	2	5	7	10	5	4	5	13	85
CALIFORNIA													1	1	2
CAMP WAS...	2	3	2	5	5	7	5	2	7	4	5	3	7	6	63
CARTHAGE	1	9	6	3	2	3	3	3	3	2	2	3	8	51	
CLIFTON	2	2	2	1		1		1	2		3	2	4	23	
CLIFTON/U...	2	1	3	1	3	4	2	3		2	4	3	1	3	32
COLLEGE H...		3		1			1			2	1	2		5	15
COLUMBIA...	1	1	1		1	1	1	1	2	1	4			2	16
CORRYVILLE	1		1							5	2		3	1	13
EAST END	1	1	1	2	1	1	1			1	1	2	4	16	
EAST PRICE...	2	15	15	10	10	12	13	10	8	1	11	6	10	25	148
EAST WALN...		1	1				1		1	1	2	2		2	11
EAST WEST...		2	1		1	2		1			1		1	9	
ENGLISH W...			1	1	1		1		1				1	1	7
EVANSTON		1	3	1			2				1	2		4	14
FAIRVIEW	1	2	2	1	3	3	1			3		2	1	19	
FAY APART...					1									1	
HARTWELL		1	1	1	2	1	1	1	3		2	6	7	3	29
HYDE PARK							2	2			2		2	8	
KENNEDY ...											1			1	
LINWOOD				1			1	1		1				4	
LOWER PRI...	1	7	4	1	2	1	2	6		2		2	9	10	47
MADISONVI...		1	1		1	1		1	1		1		3	6	16
MILLVALE		1	3		1			1					5	11	
MOUNT AD...		1		1								1	1	4	
MOUNT AIRY	1		1	3	1	2		1			2	1	2	11	25
MOUNT AU...	1	1	1	3	4	3			1	6	4	1	3	8	36
MT. LOOKO...				1										1	2
MT. WASHI...	1	6	3	5	1		8	3	2	2	4	4	3	4	46
NORTH AV...		1	2	2			3	3	2	2	2	1	1	2	21
NORTH FAI...					2		1						1	3	7
NORTHSIDE		5	12	1	2	1	1	2	1	3	4	3	9	6	50
O'BRYONVI...				1										1	
OAKLEY		1	2		1			1	1	1		2	1	10	
OVER-THE...	3	8	4	8	9	5	4	2	5	2	2	9	7	12	80
PADDOCK ...			1	2			1	3	1	1	1	1	1	12	
PENDLETON	1	2		1	2	2	2	1	3		2	1	1	2	20
PLEASANT...		1	1		1			1	2	3	2	1	1	12	
QUEENSGA...	1	2	1	1	3	3	4	4	4	1	3	6	4	2	39
RIVERSIDE		1		1	1				1					4	8
ROSELAND							2	1	5	3	4			45	
S. CUMMIN...					1						1		2	5	
SAYLER PA...		1	2	4		1	6	5	1	2	1	1	4	3	31
SEDAMSVIL...		2	3	2	1	1	1	2	1	1	1	1	1	17	
SOUTH FAI...	3	9	4	6	5	4	4	3	2	2	7	2	9	9	69
Spring Grov...		2	3	2		1	2	4	2	3	1	2	4	26	
WALNUT HI...		3	1	1	5	1	4	1	4	3	3	1	6	39	
WEST END	1	1	1	1		2		1	2	2		3	3	17	
WEST PRIC...	6	10	10	15	19	14	12	11	9	17	13	8	21	23	188
WESTWOOD	3	9	9	5	8	7	7	12	7	5	8	13	10	20	123
Winton Hills				2				2						4	
Grand Total	43	132	121	116	112	100	99	105	102	99	119	108	158	243	##

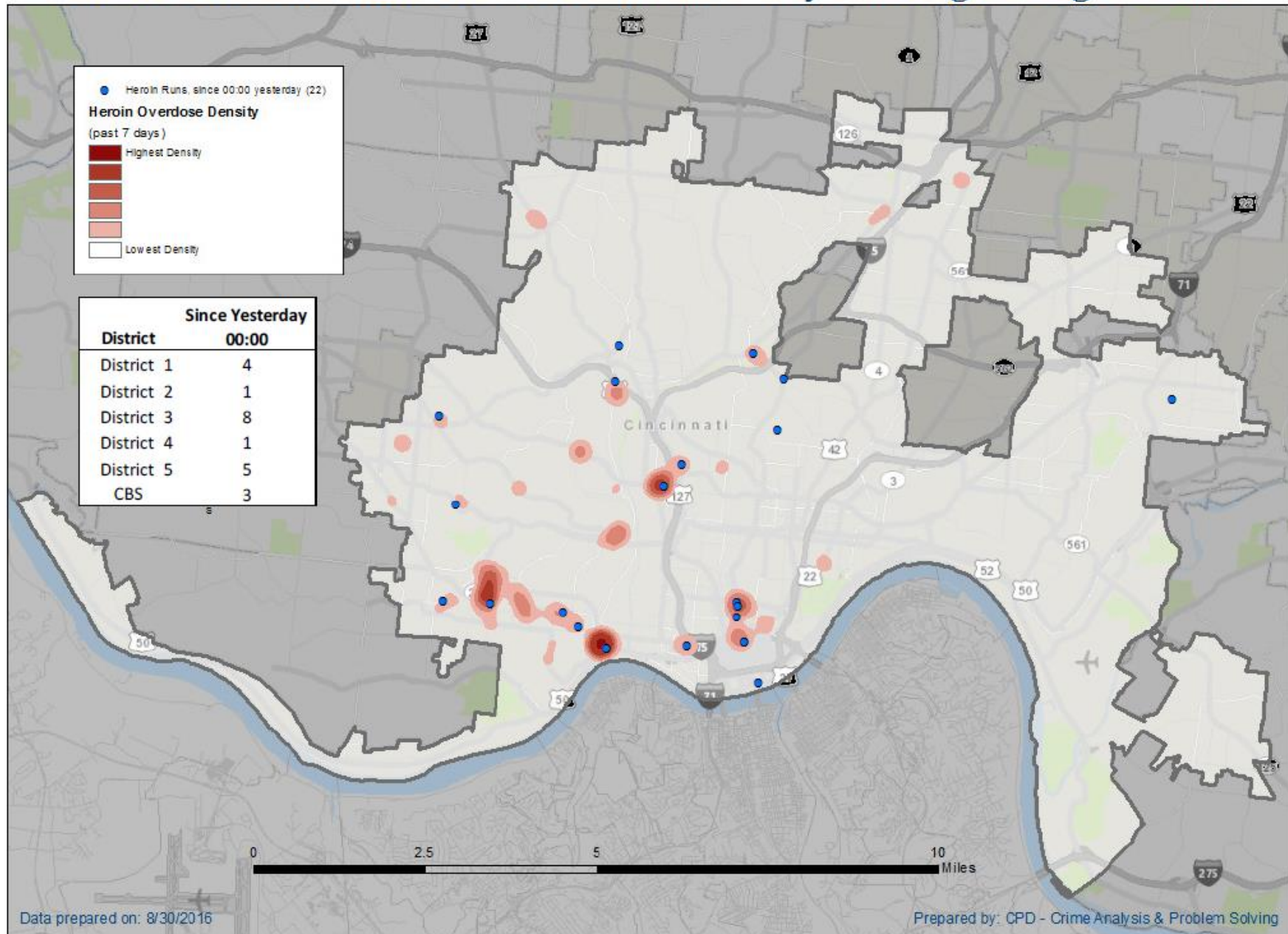


Total Number of Incidents by Month

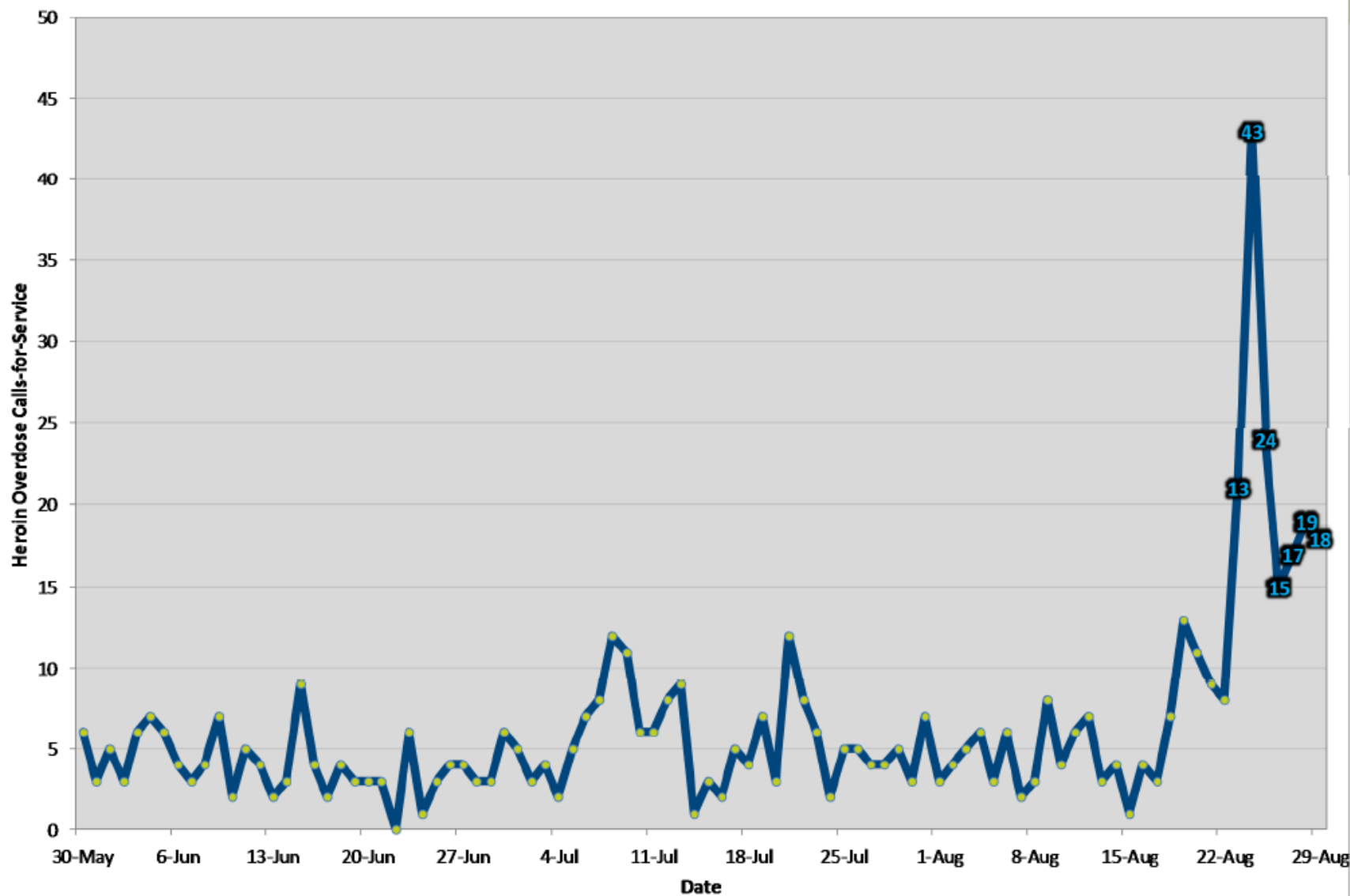


	2015	2016
HEROIN OD		
CANCEL INCIDENT		3
DUPLICATE INCIDENT	2	2
EMS DISREGARD		10
EMS FALSE	6	7
INVESTIGATE ONLY	1	4
MEDIC DISREGARD	48	78
MEDIC TR RESP & TRANSPORTED	278	448
MEDIC TR RESP- NO TRANSPORT	276	438
MEDIC TR RESPONDED FALSE	7	11
TREATED BY COMPANY/NO TRNSPORT	5	33
Grand Total	625	1,034

Heroin Overdose Calls-for-Service: Past 7 Days ending 30Aug16 09:00



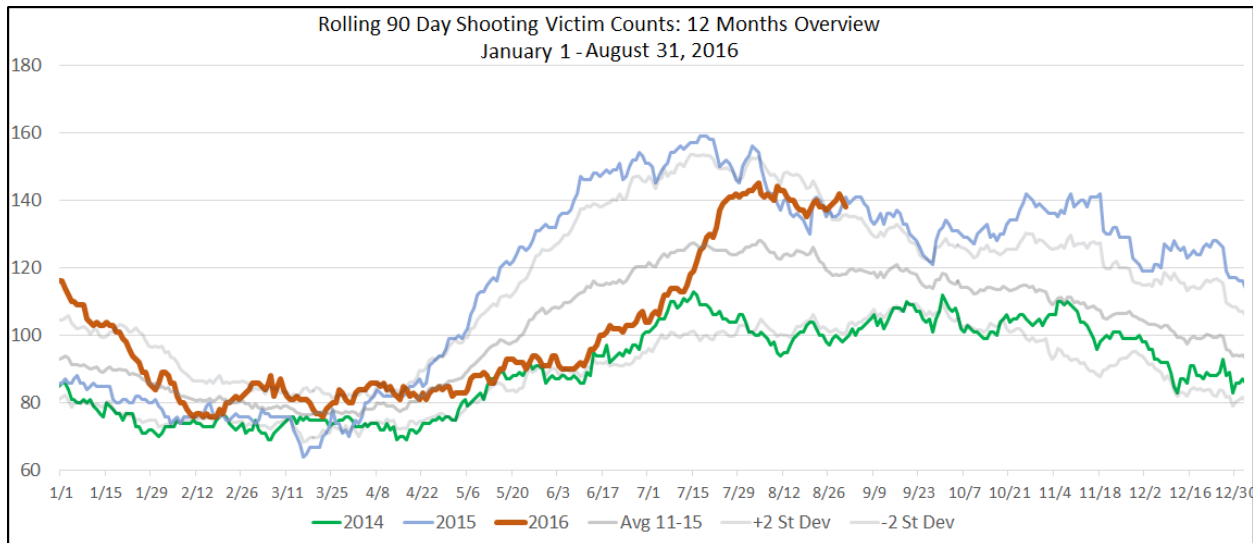
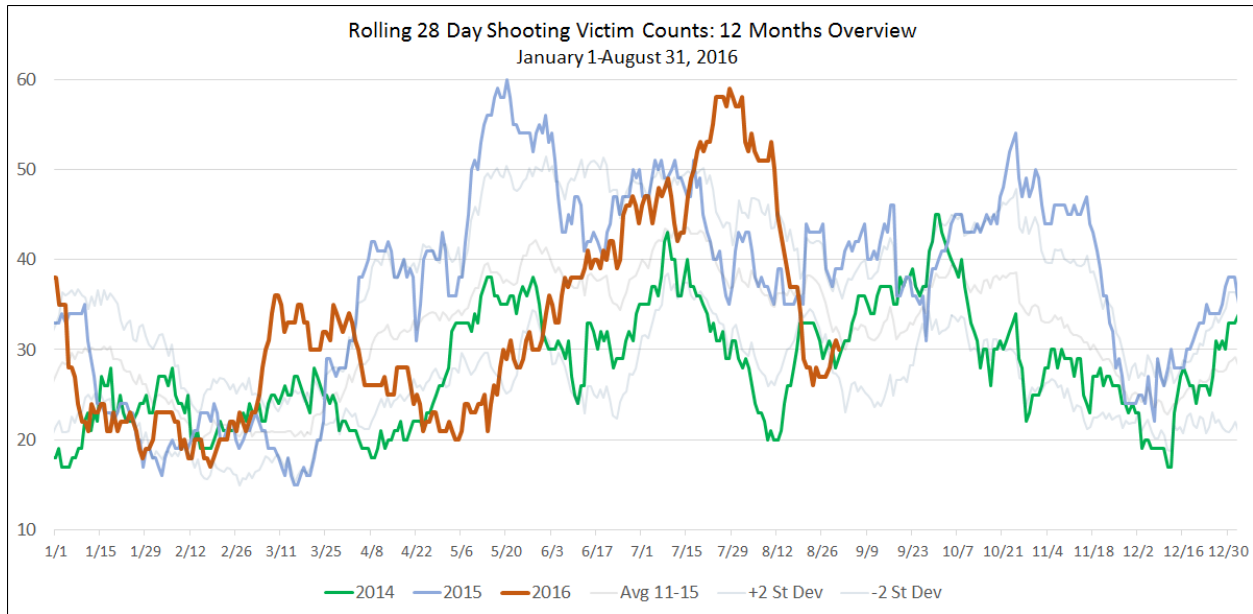
Dispatched Heroin Overdose Runs: Daily past 13 Weeks



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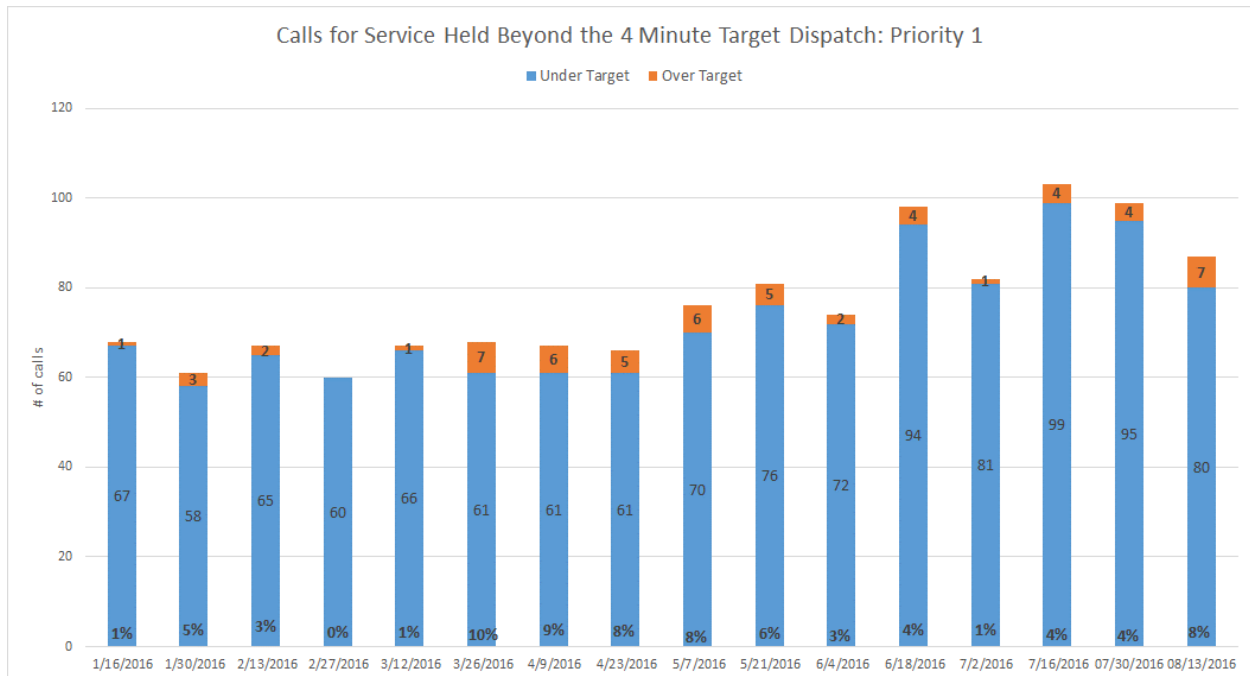
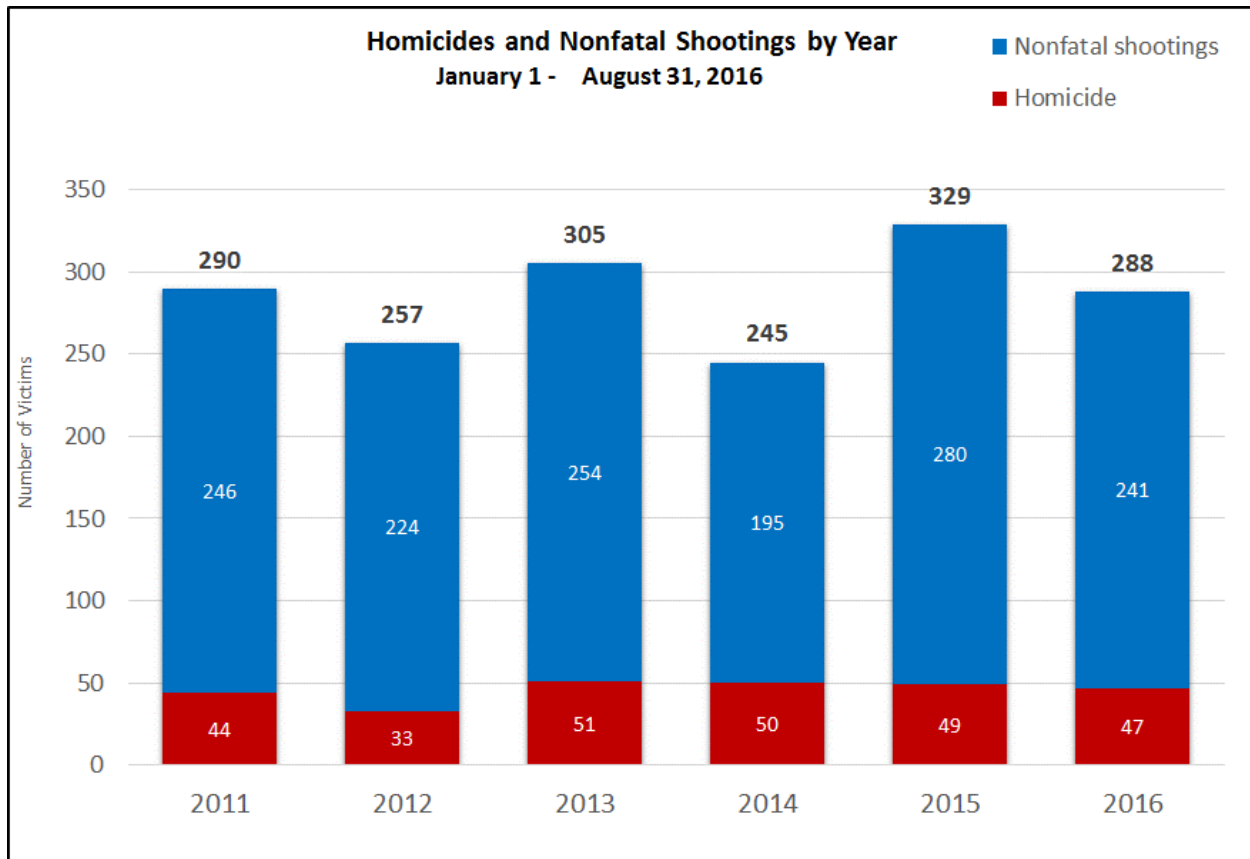
CITYWIDE CRIME UPDATE

Goal: *The goal of this discussion is to ensure resources are strategically deployed to mitigate the anticipated seasonal spike in violence in early spring.*



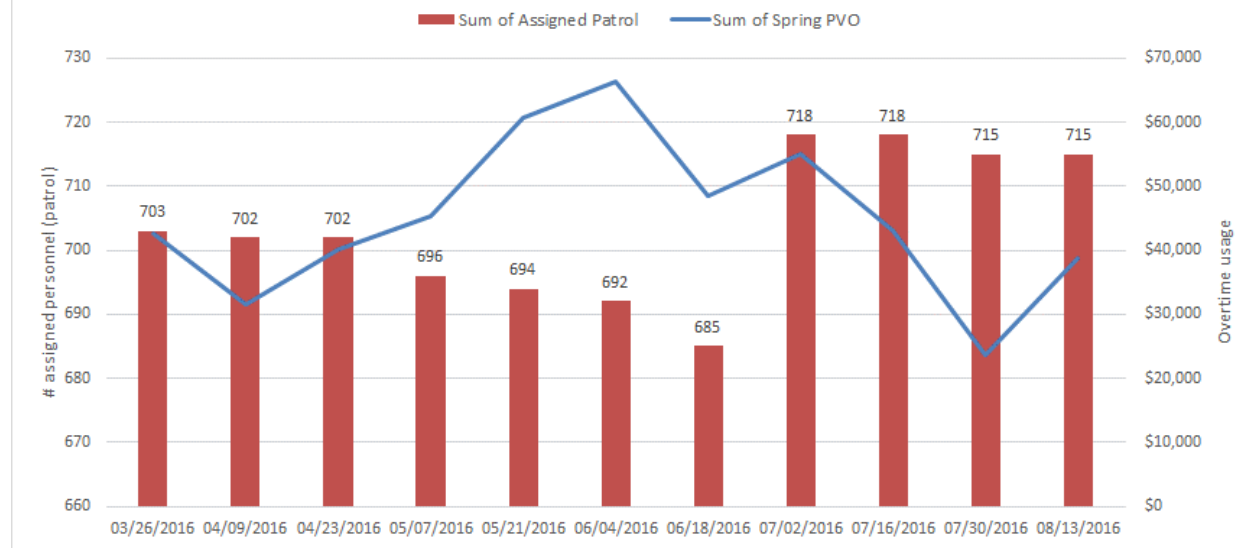
Citywide

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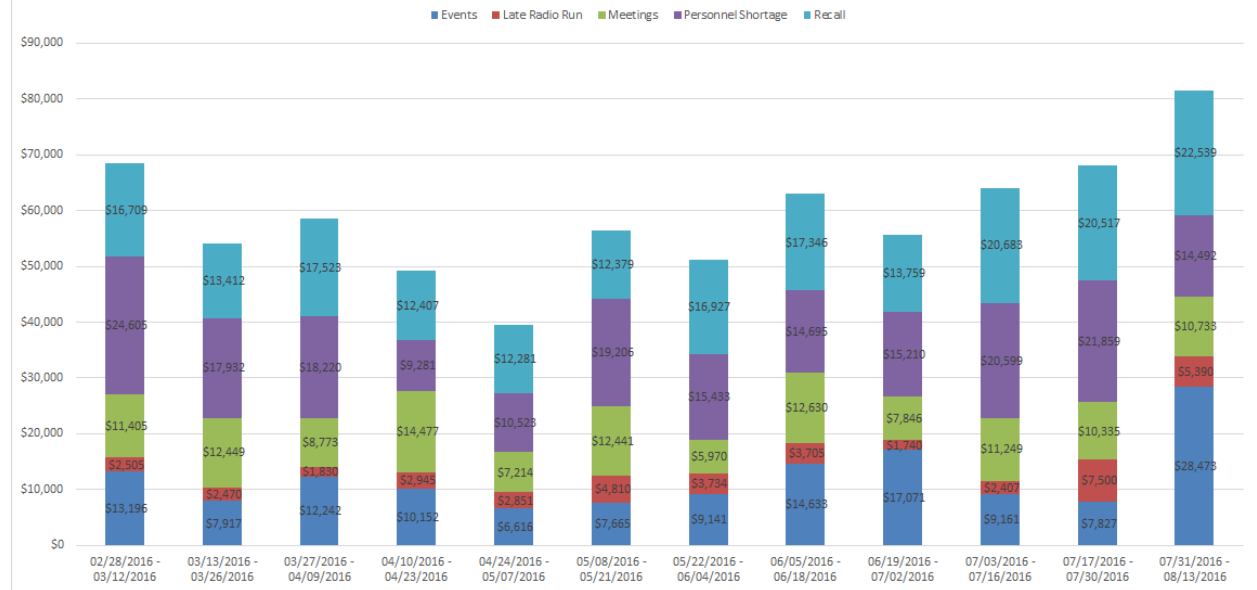


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Assigned Personnel and Overtime

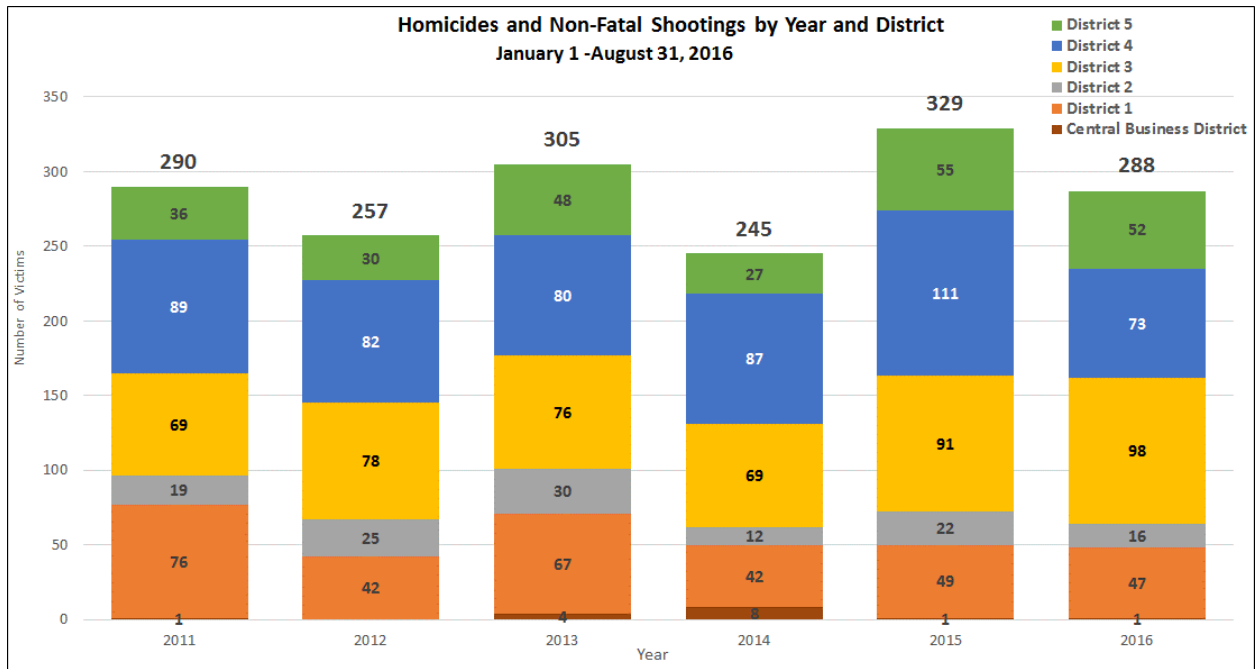


Citywide Discretionary Overtime Spending Breakdown



Citywide

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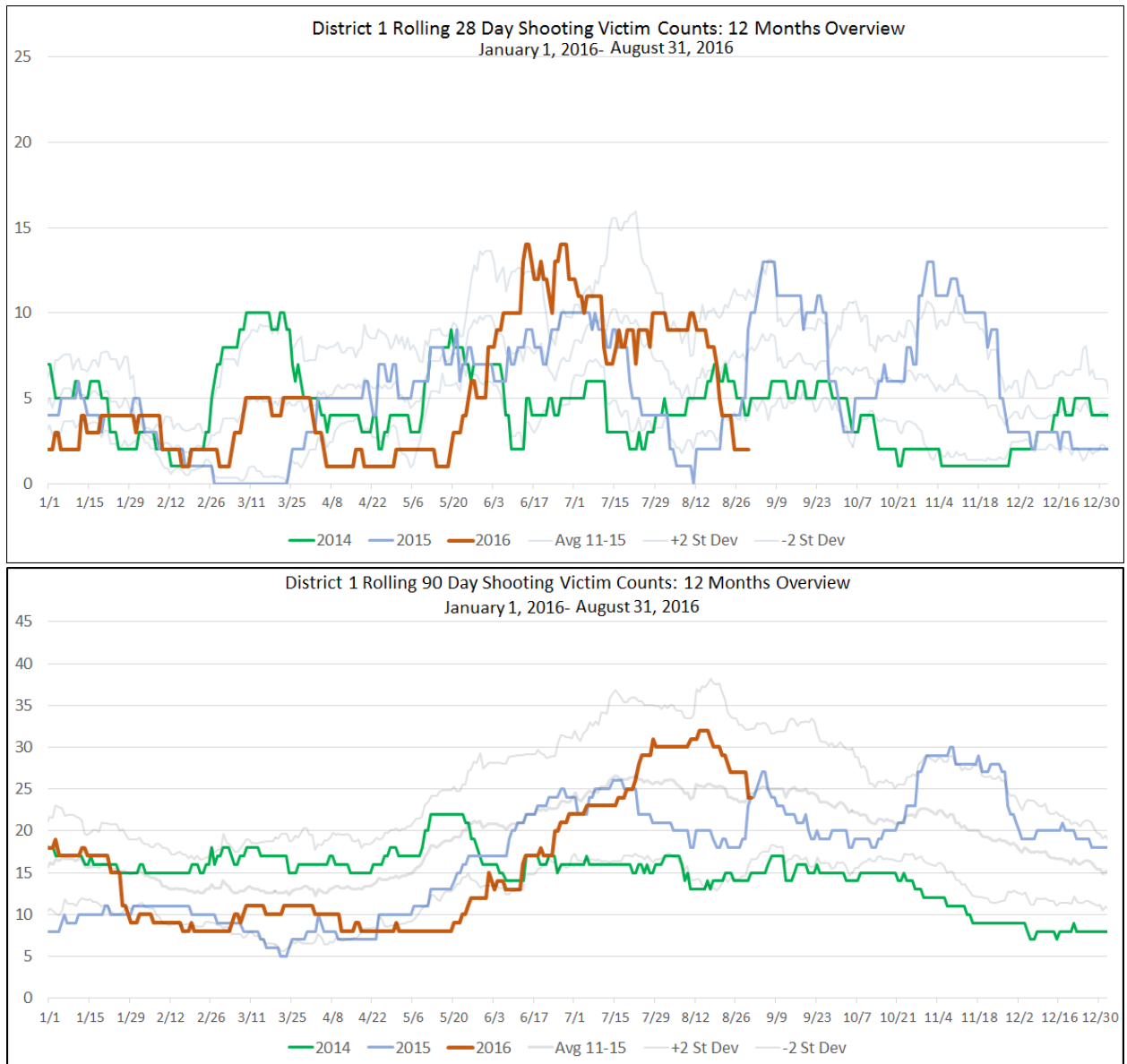
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DISTRICT ANALYSIS

District One Primary Issue(s): Gun Violence

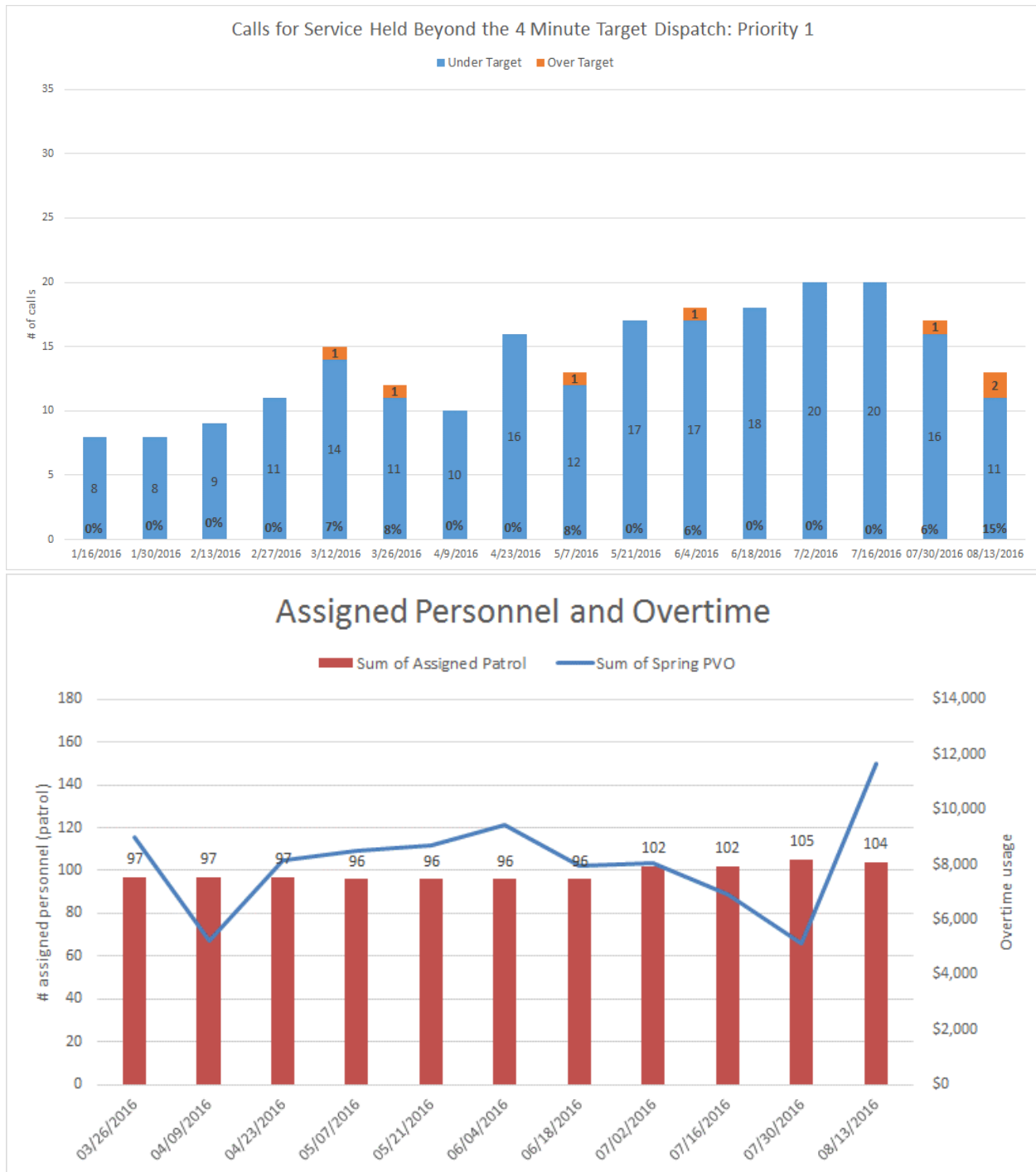
Responses: Violent locations identified, augmented hotspot patrols, Victim Impact Strategy, target prolific offenders

District 1



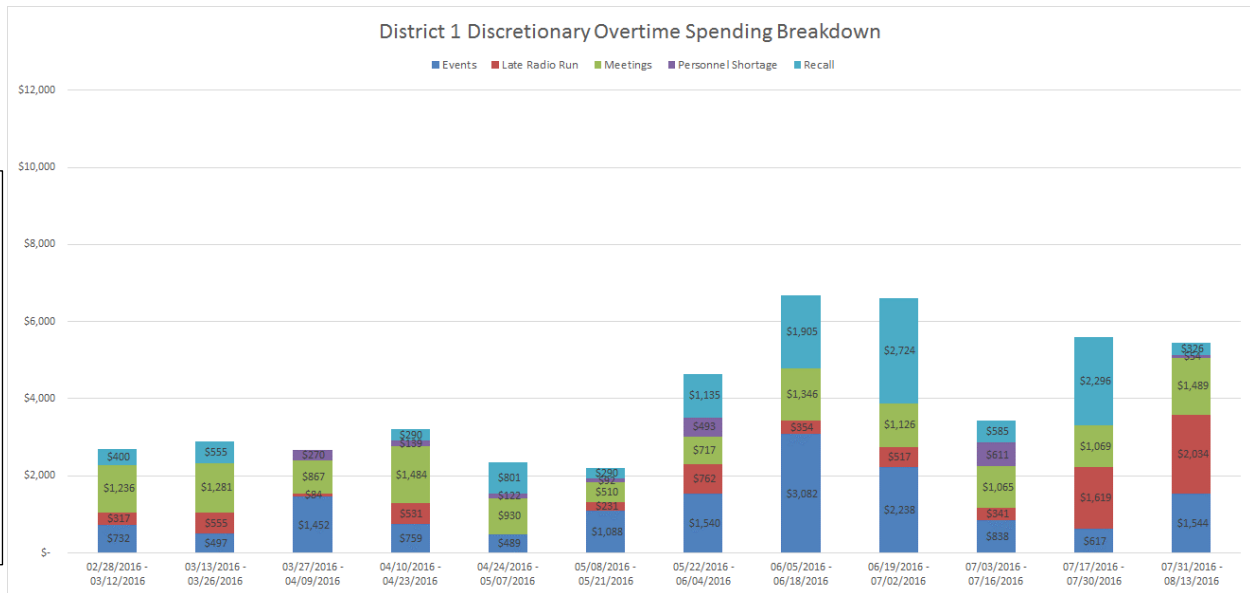
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District 1



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District 1



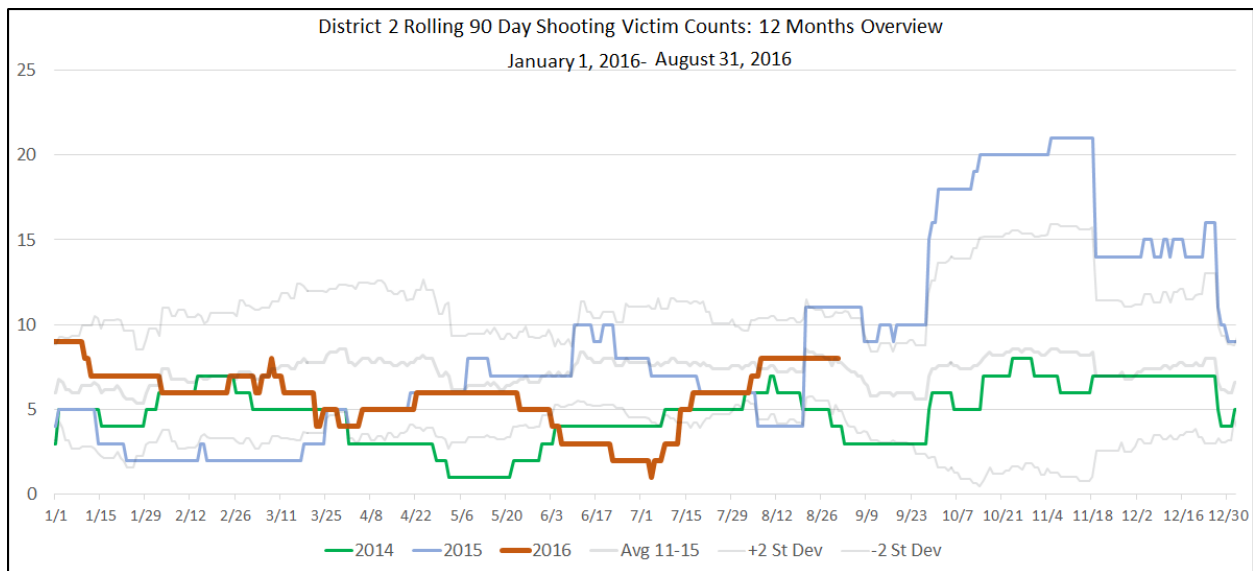
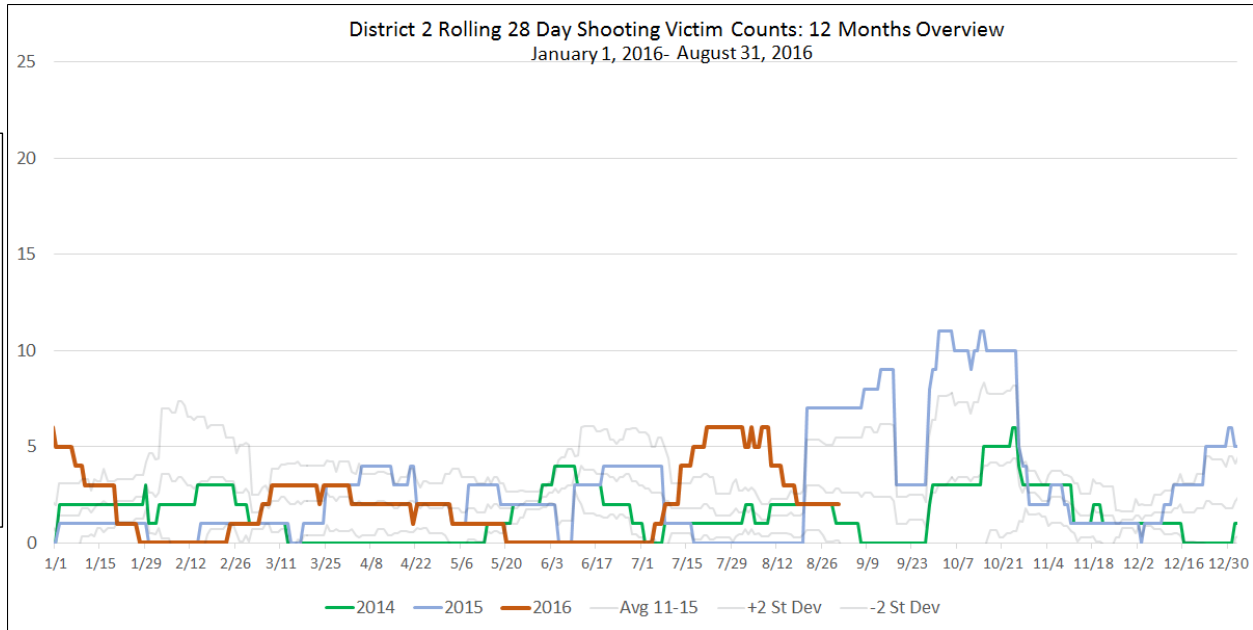
District Breakdown 8/14/16	LTC	CPT	LT	SGT	PS	PO	SWN
District 1		1		1			2
Patrol			4	14	4	58	80
Neighborhood Liaison Unit				1		3	4
Investigative Unit			1	1	2	7	11
Violent Crime Squad				1		6	7
TOTAL	0	1	5	18	6	74	104

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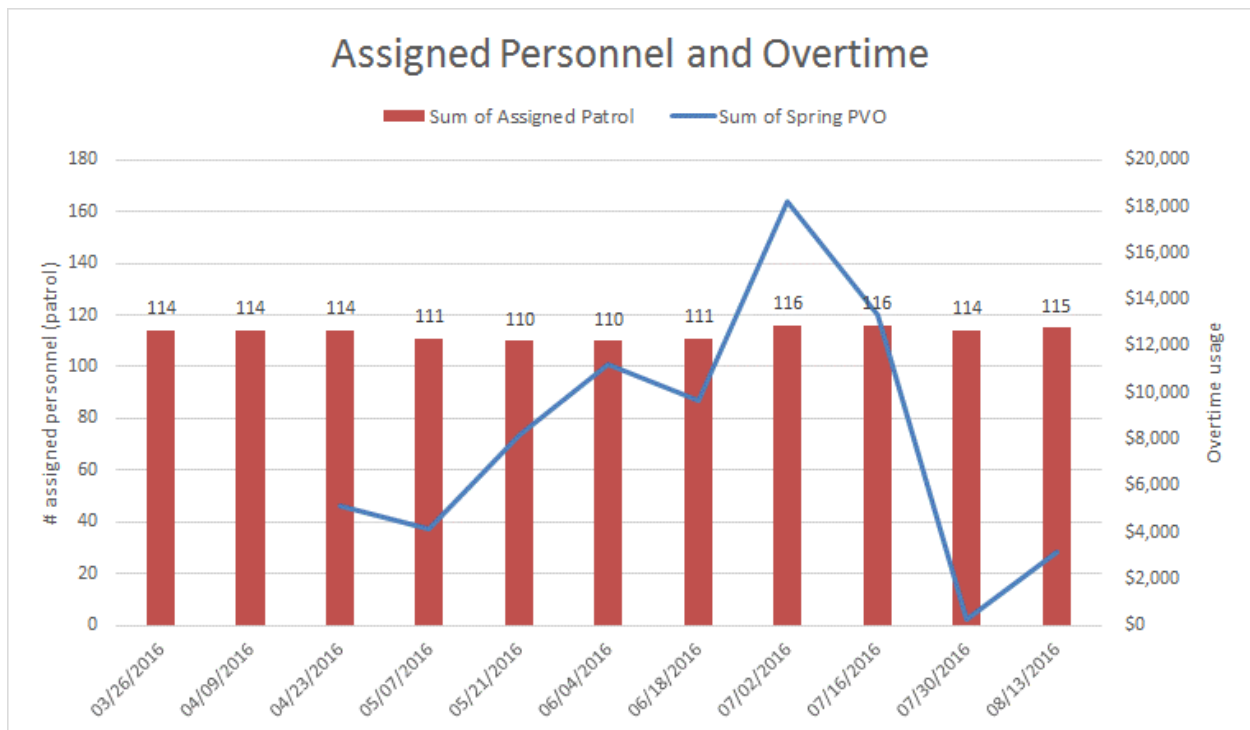
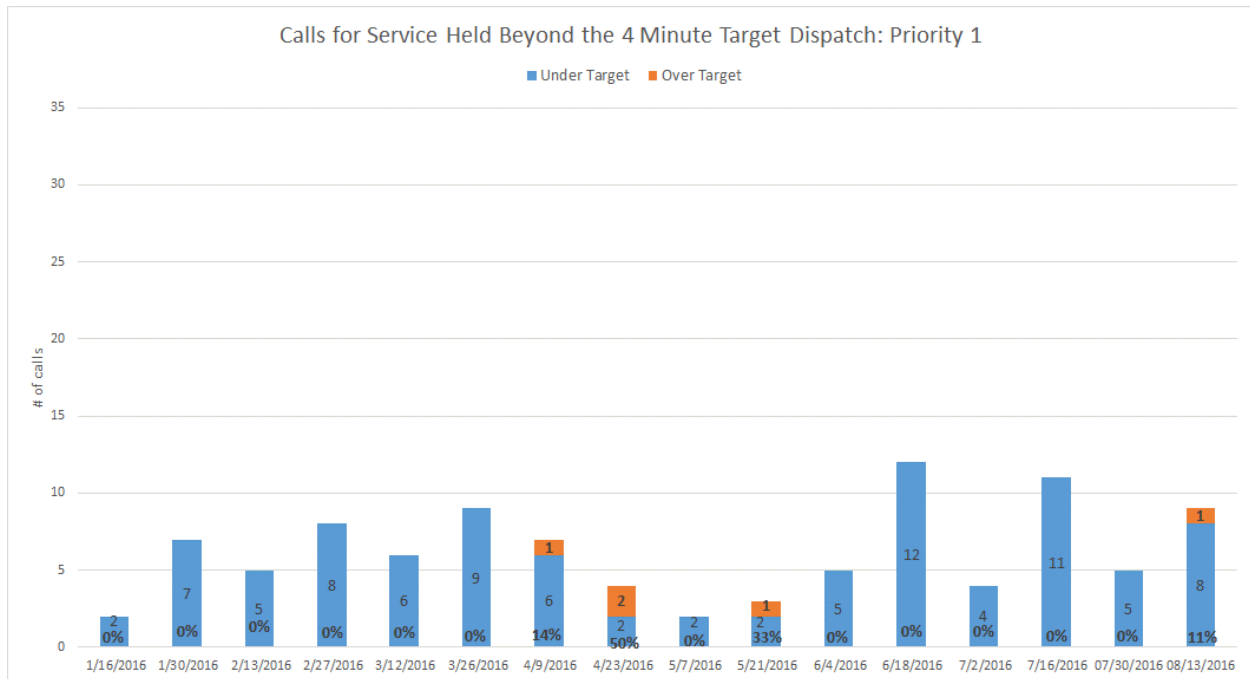
District Two Primary Issue(s): Gang Violence, Robberies, Heroin Overdoses

Responses: Focus on problem locations and offenders, partner with HamCo Heroin Task Force

District 2

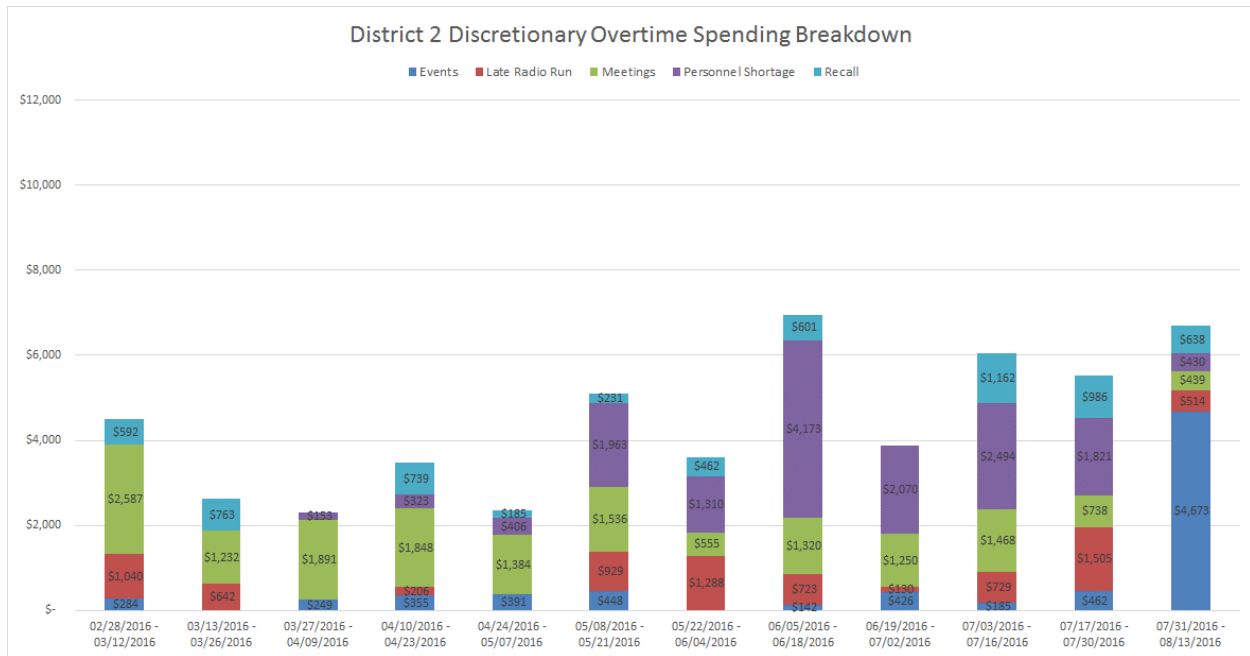


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District 2



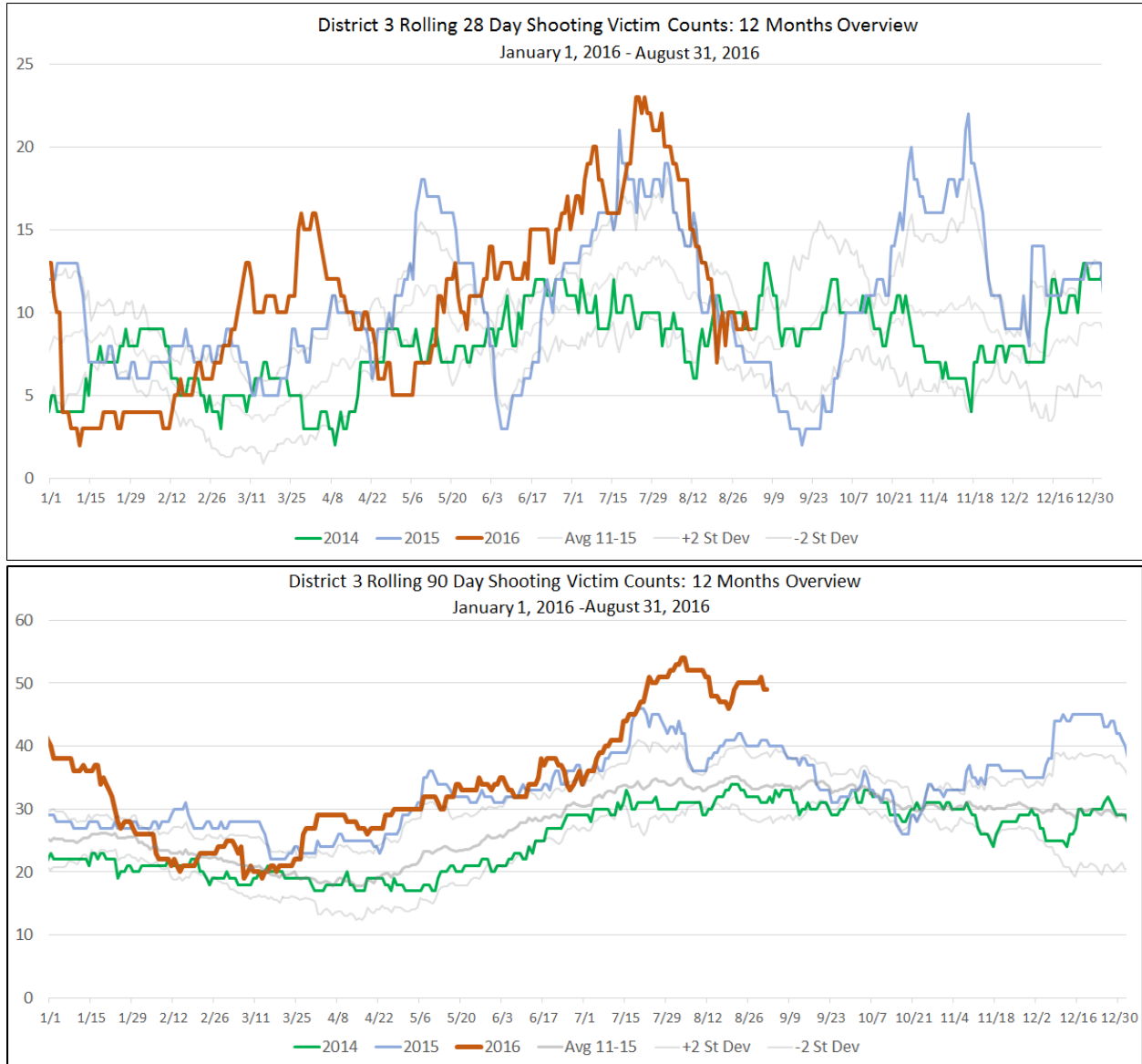
District Breakdown 8/14/16	LTC	CPT	LT	SGT	PS	PO	SWN
District 2		1		1			2
Patrol			3	14	2	70	89
Neighborhood Liaison Unit				1		5	6
Investigative Unit			1	1	1	11	14
Violent Crime Squad				1		3	4
TOTAL	0	1	4	18	3	89	115

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District Three Primary Issue(s): Shootings, Aggravated Assaults, Shootings

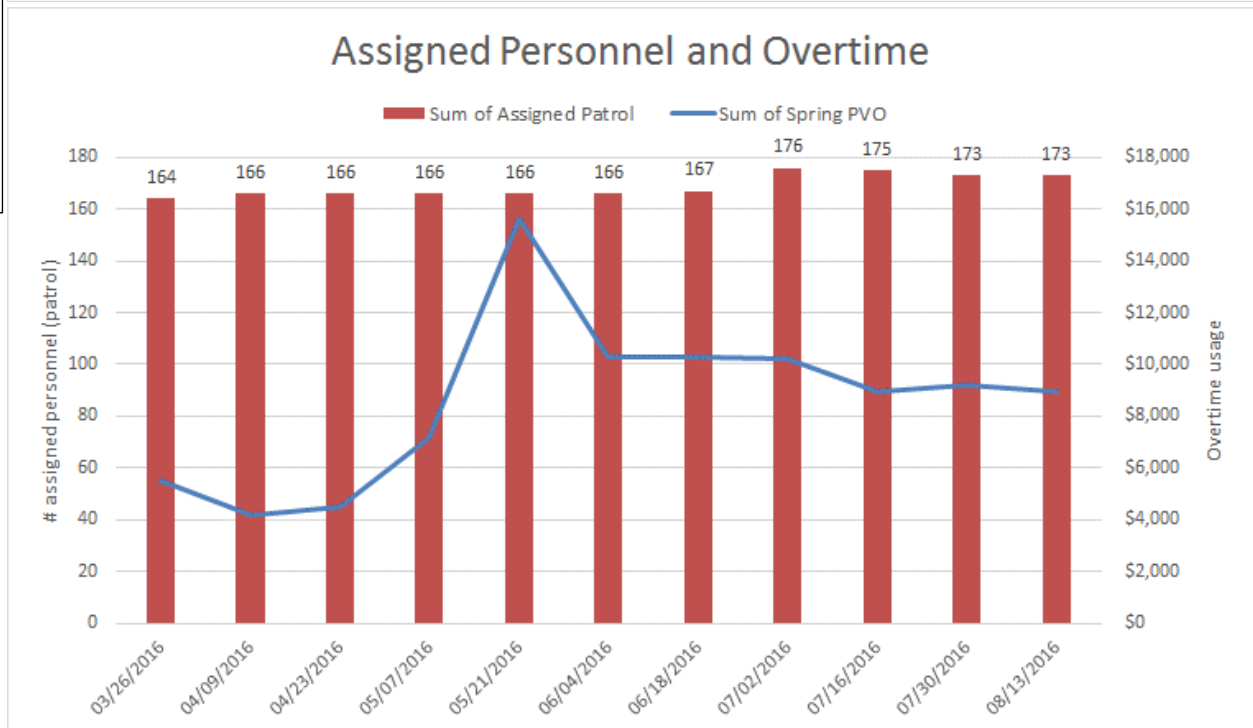
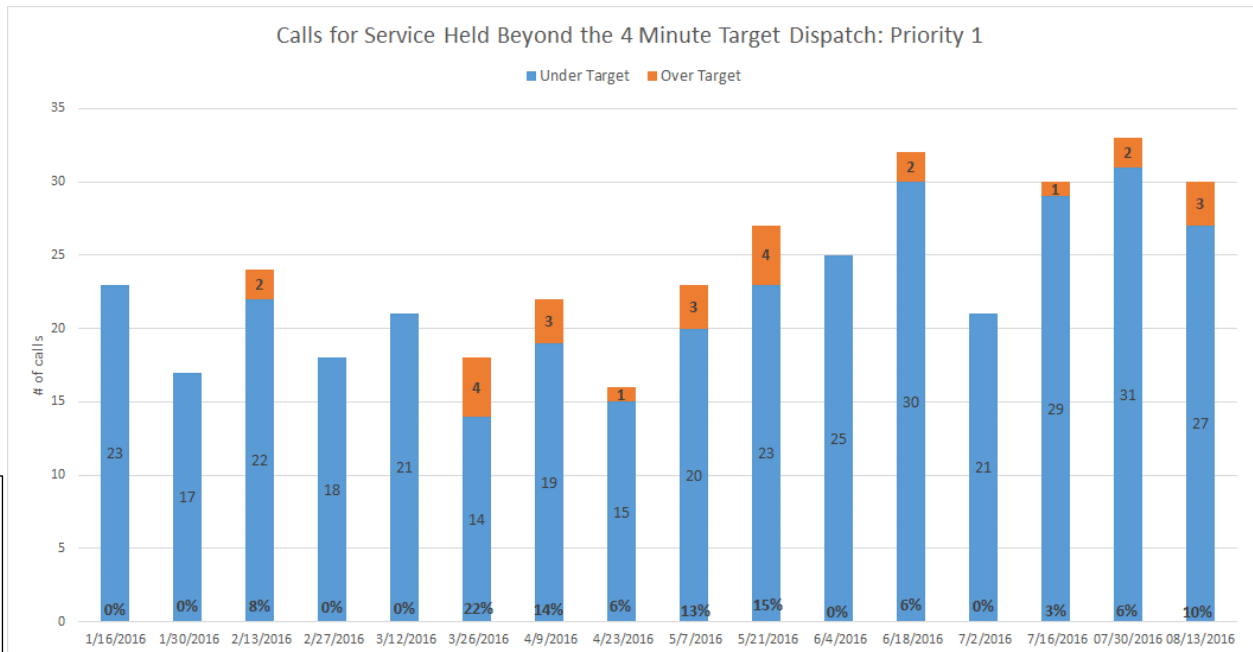
Responses: investigation of factors leading to robberies, hotspot patrols, PIVOT deployment, NEP commencing

District 3

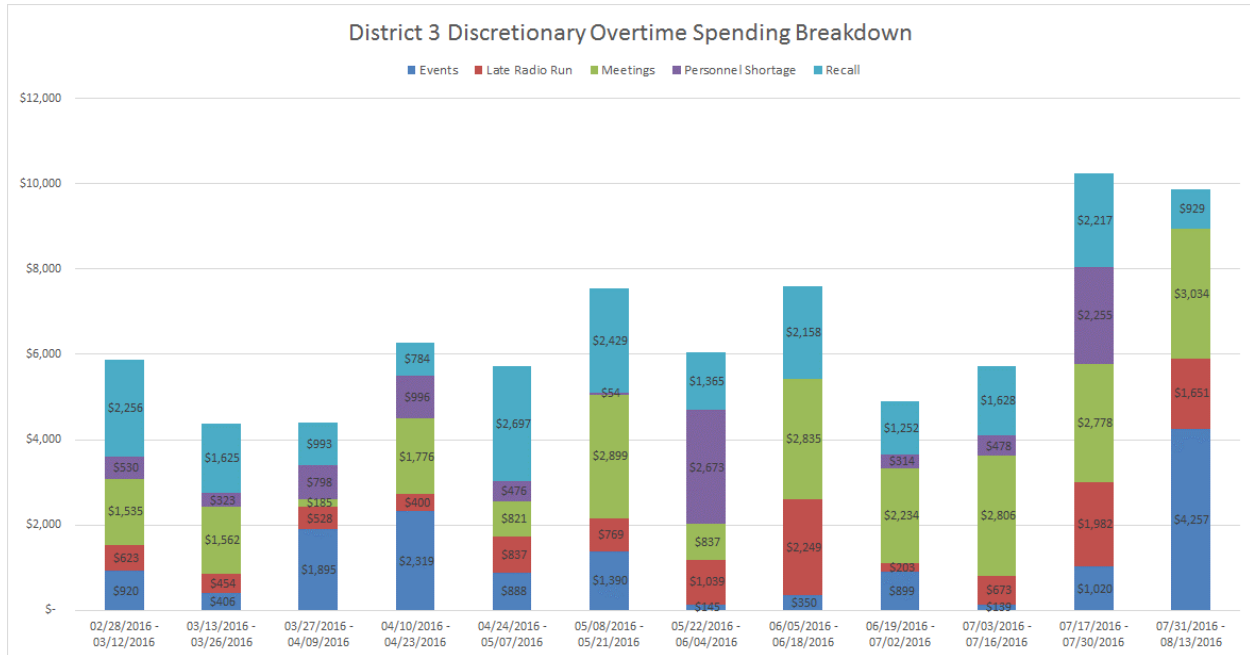


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District 3



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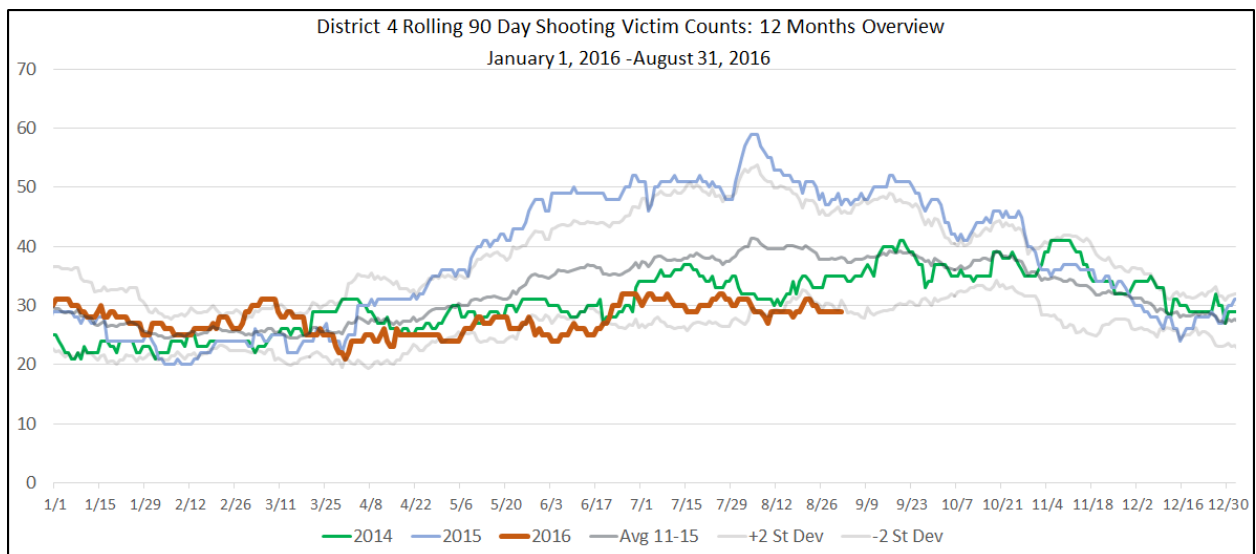
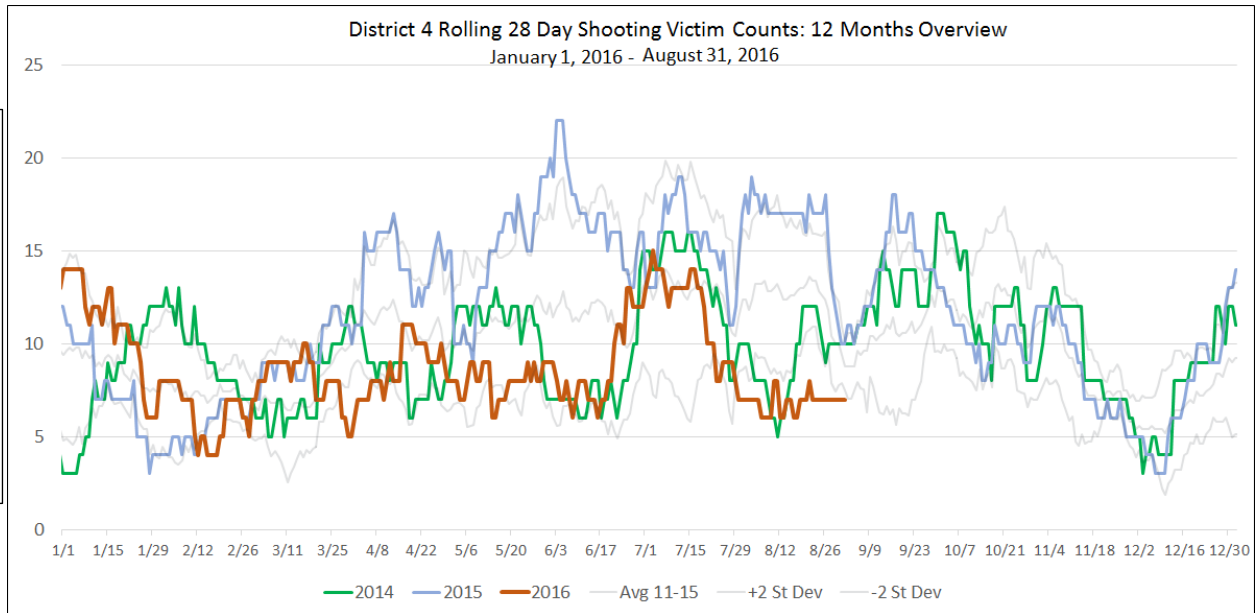
District Breakdown 8/14/16	LTC	CPT	LT	SGT	PS	PO	SWN
District 3		1		1			2
Patrol			3	15	15	105	138
Neighborhood Liaison Unit				1	1	7	9
Investigative Unit			1	1	7	7	16
Violent Crime Squad				1	2	5	8
TOTAL	0	1	4	19	25	124	173

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District Four Primary Issue(s): Shootings (Led City in 2015)

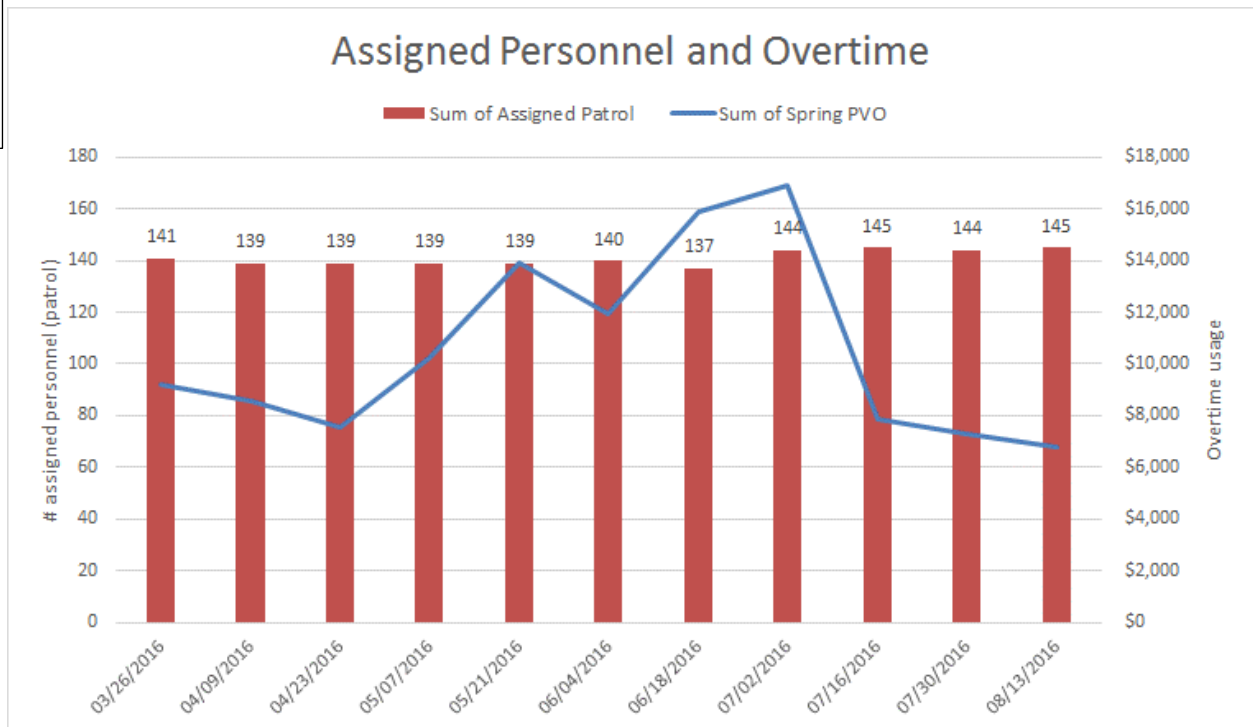
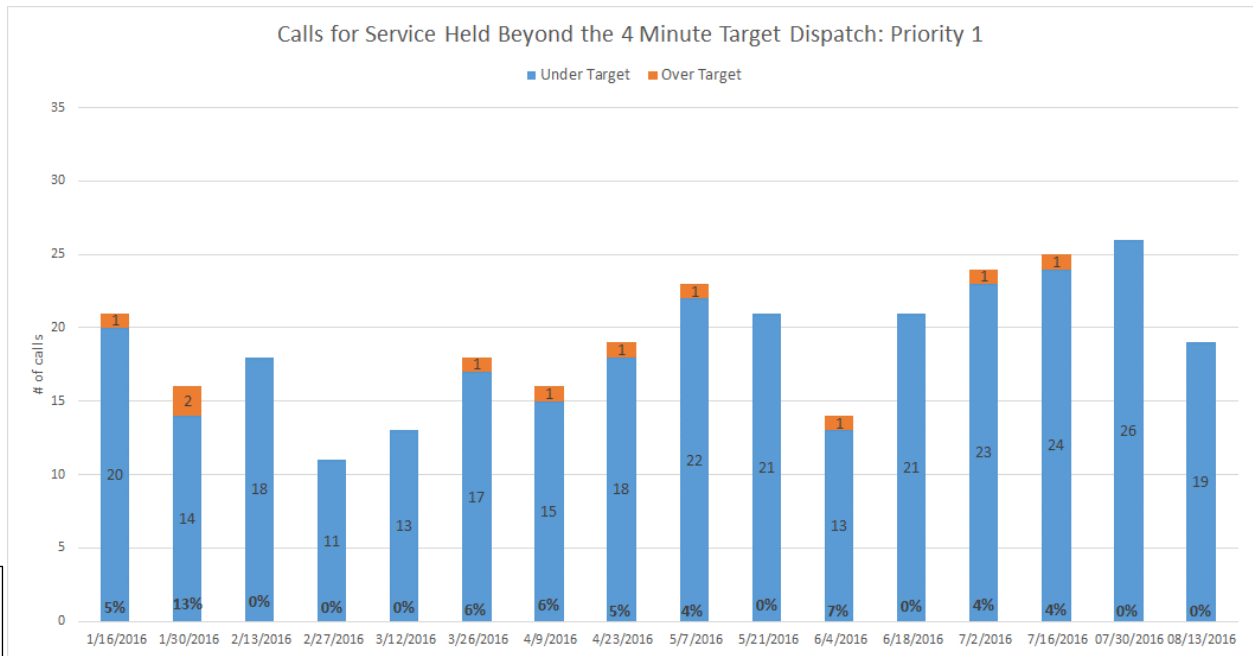
Responses: top violent locations identified, repeat shooting locations identified, PIVOT deployment

District 4

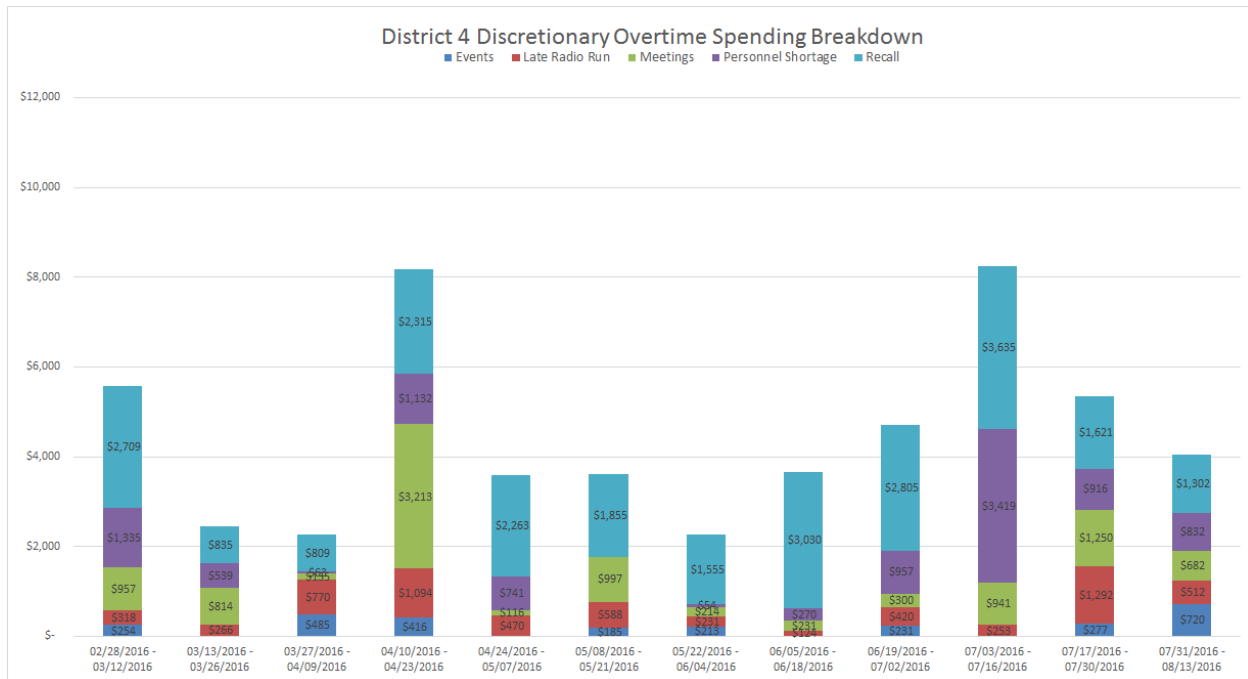


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District 4



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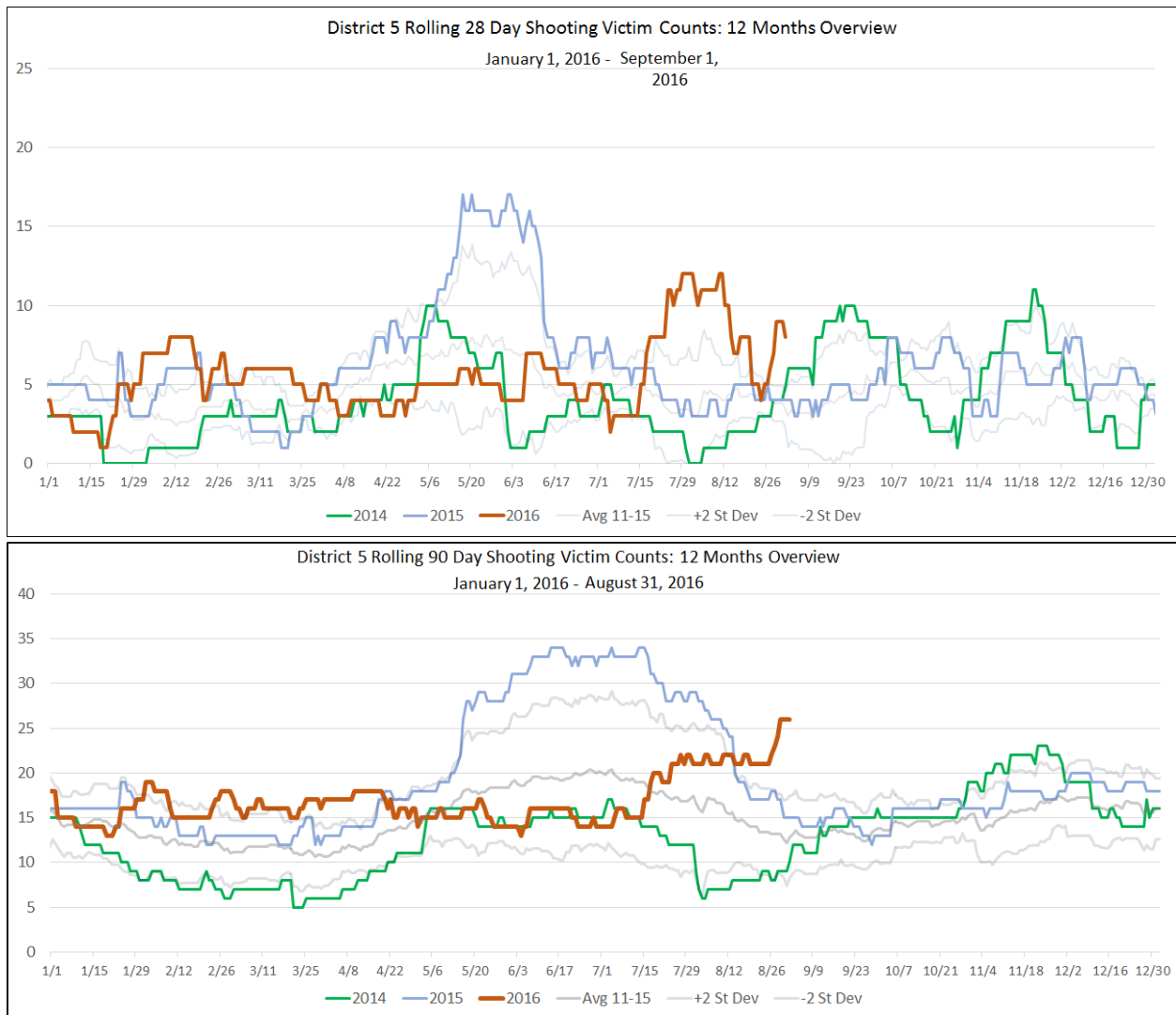
District Breakdown 8/14/16	LTC	CPT	LT	SGT	PS	PO	SWN
District 4		1		1			2
Patrol			3	16	4	91	114
Neighborhood Liaison Unit				1		6	7
Investigative Unit			1	1	3	10	15
Violent Crime Squad				1		6	7
TOTAL	0	1	4	20	7	113	145

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District Five Primary Issue(s): Aggravated Assaults / Shooting Violence

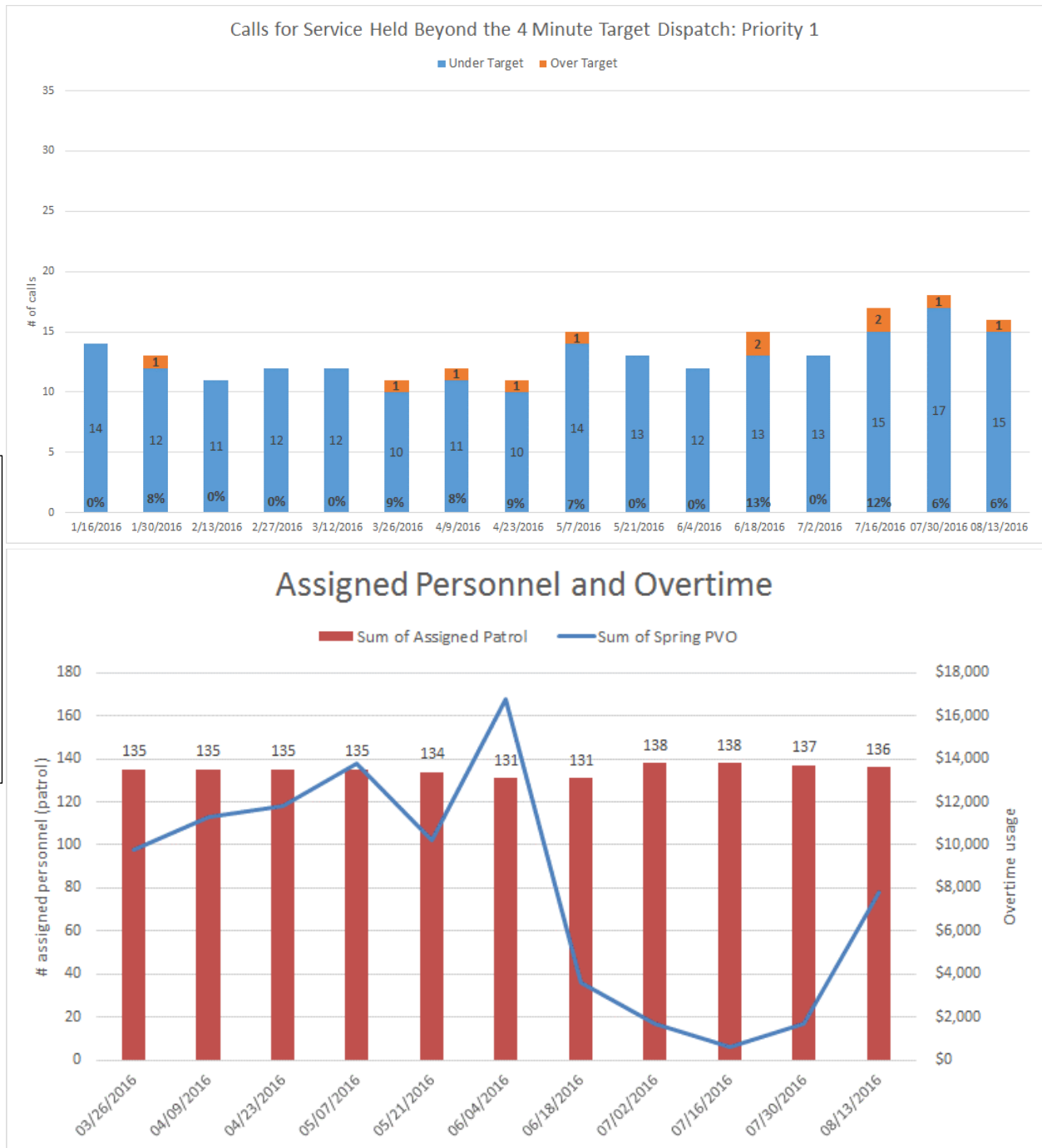
Responses: Location, victim and offender based Reponses, PIVOT locations identified

District 5

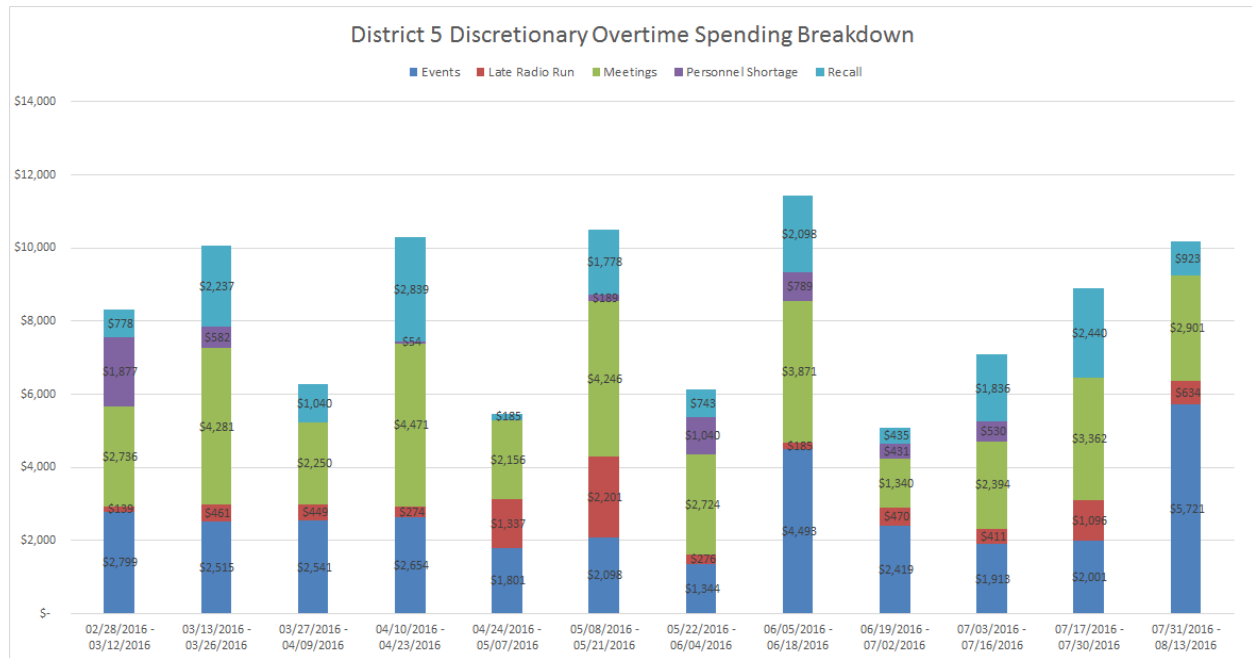


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District 5



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District Breakdown 8/14/16	LTC	CPT	LT	SGT	PS	PO	SWN
District 5		1		1			2
Patrol			3	15	10	77	105
Neighborhood Liaison Unit				1		4	5
Investigative Unit			1	1	1	14	17
Violent Crime Squad				1	1	5	7
TOTAL	0	1	4	19	12	100	136
DISTRICT TOTAL	0	6	22	100	62	525	715

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PERFORMANCE AGREEMENT REVIEW

City Priority	Department Objective	Milestones for success
Safer Streets	Reduce Violent Crime.	<ul style="list-style-type: none"> - Reorganize the structure of the Police Department (Bureaus, Sections and Units) - Enhance communication and coordination among all CWV law enforcement team partners - Continue coordination and implementation in collaboration with CWV services and outreach functions. - Formation of PIVOT City working team - Work with City Team and Community Partnering Center to establish community sustainability component.
	Improve Effectiveness of the Emergency Communications Section.	<ul style="list-style-type: none"> - Hire and retain adequate personnel - Enhance training and record keeping - Adjust shifts and staffing to facilitate high volume periods - Implement new CAD system
	Timely Coordination and Information Sharing with Citizen Complaint Authority (CCA) on CCA Case Investigations and Patterns Report Remediation.	<ul style="list-style-type: none"> - Coordinate with CCA on providing necessary information related to allegations investigated by CCA - CPD report results of CCRP complaints to CCA - Create a team of CPD (IIII), CCA and community representatives to review and discuss the CCA Patterns Report - Determine additional categories/criteria for pattern of complaint circumstances - Develop a problem-solving project to address pattern officers, citizens and circumstances
	Body Camera Implementation.	<ul style="list-style-type: none"> - Complete a testing/pilot program to determine BWC vendor and processes - Purchase BWC systems and necessary/related equipment and components - Hire and train Records personnel for redactions and records requests - Train sworn patrol officers on the BWC system and metadata process - Implement BWC systems for remaining Department officers - Finalize protocols re: usage, redactions, etc. - Direct access for prosecutors to view BWC footage
Thriving & Healthy Neighborhoods	Community Engagement & Development.	<ul style="list-style-type: none"> - Formation of the City team - Development of community planning and working groups - Department personnel deviated to the community sustainability function - Implementation of a community rebuilding planning protocol - Community Partnering Center inclusion
Fiscal Sustainability & Strategic Investment	Upgrade Information Technology Systems.	<ul style="list-style-type: none"> - Continue enhancements to the Department's Records Management Systems - Planning, development and implementation of a Real Time Crime Center - Pursue and enhance utilization of new intelligence technologies such as NIBN, Shot Spotter, facial recognition - Continue growth and implementation of cameras, including body cameras - Replace in car technologies such as the outdated mobile data computers to improve reporting
Growing Economy	Participation in Economic Inclusion Efforts.	<ul style="list-style-type: none"> - Ensuring there is an inclusion liaison appointed to work closely with the Economic Inclusion - Consistent and on-time data entry of contracts into the B2GNow inclusion tracking system
Innovative Government	Focus on Performance Management to Improve Service Delivery.	<ul style="list-style-type: none"> - Participation in annual Performance Agreement process - Self-assessment and evaluation based on Performance Agreement - Participate in CincyStat sessions as requested - Ensure representation in Innovation Lab events as needed and follow-up on recommendations relevant to the department - Implementation and use of Customer Satisfaction Surveys
Innovative Government	Participation in Enterprise IT Governance.	<ul style="list-style-type: none"> - Provide an updated inventory of all IT systems - Department IT representation at IT Governance meetings as requested - Proactive communication and discussion with IT Governance regarding upcoming and planned IT purchases